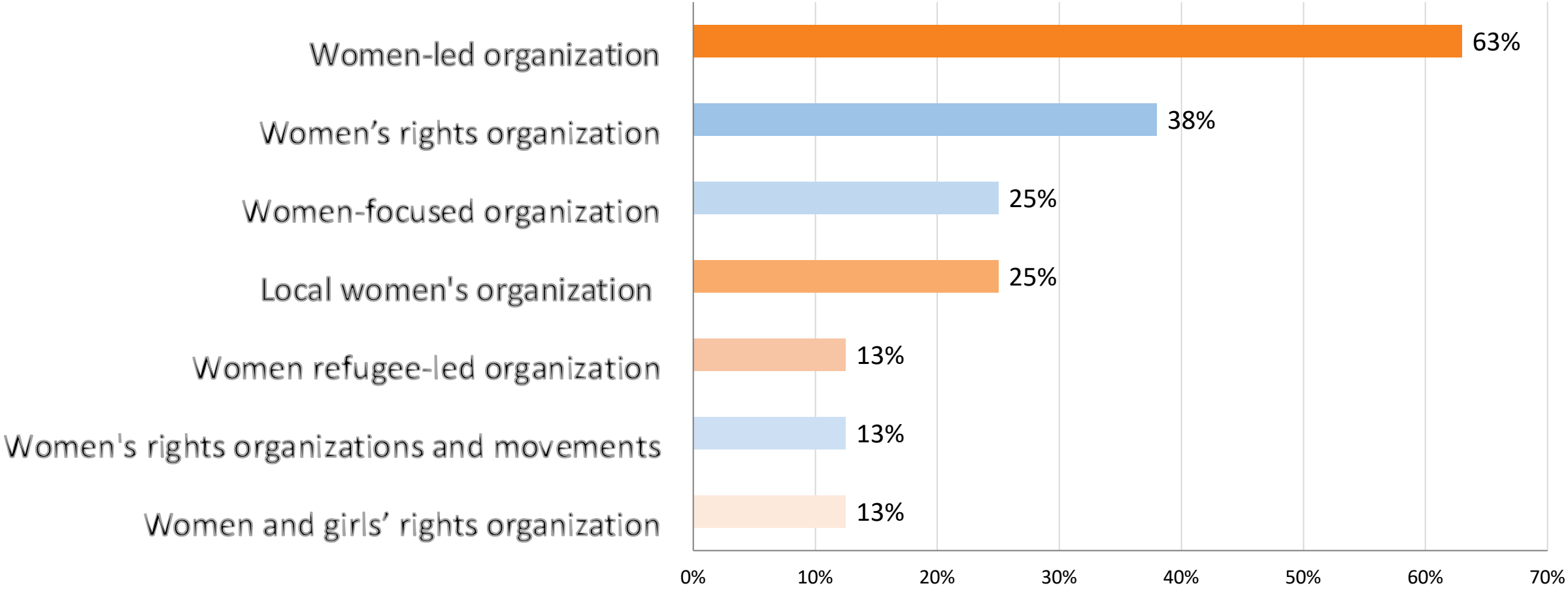
MAPPING FINDINGS

Review on localization, IP policies and provisions to leverage funding/partnership with women's organizations

Call to Action IO Working Group

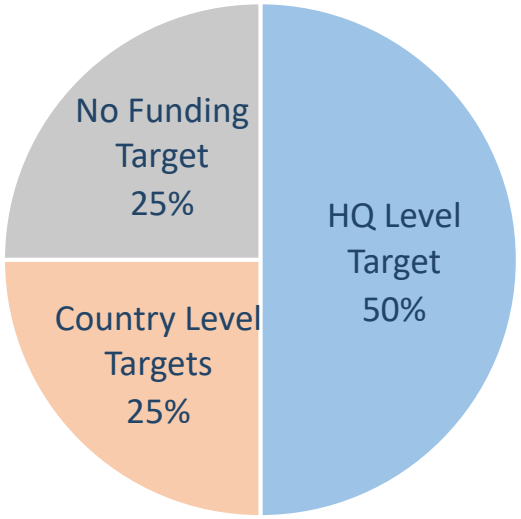
A special thanks to:
UNFPA, UNHCR, IOM, UNICEF, UN Women, UNESCO, WFP, OCHA, GBV AoR, OECD and Elhra
for their participation

There is significant variation in the **terms** used



- Terminology and definitions are not consistent across agencies
- Agencies often do not have terms and definitions outlined in policy

FOR LOCAL ACTORS

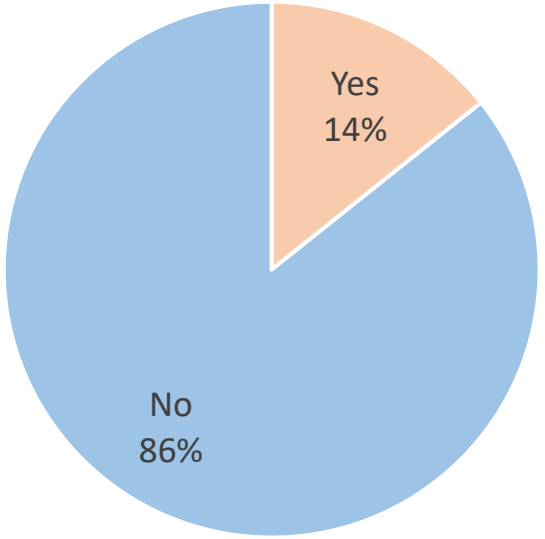


Four of eleven agencies have a funding target of 25% or more at the HQ level

Good Practice: The Global Protection Cluster (of which the GBV AoR is part of) has set a 25% target for HRP funding to local actors (for protection and GBV response plans)

One agency has a WLO funding target (OCHA) *"By end of 2022, at least 30% of CERF funding for GBV is sub granted to women led/women's rights organizations* "

Good Practices: UNFPA , UNICEF and UNHCR are currently amending their systems (this may also be addressed by other agencies joining the UNPP in the future)



FOR WLOs*

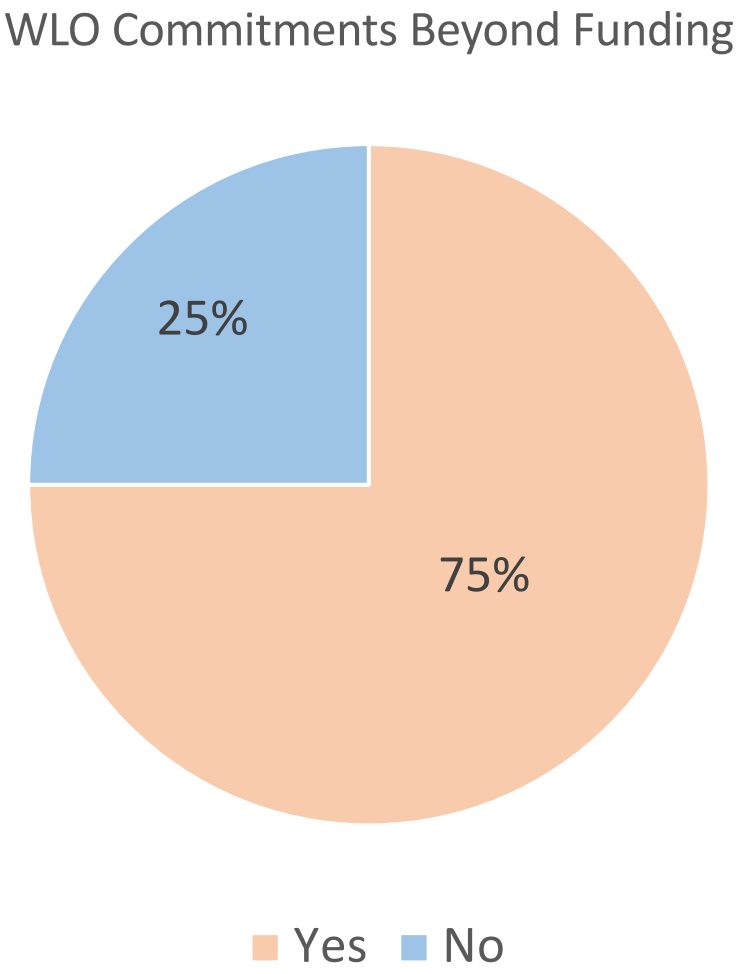
** Excluding UN Women*

4 **funding targets** for local actors, 1 for WLOs

Most agencies (75%, 6/8) have made various WLO commitments beyond funding in the areas of - participation in coordination mechanisms, leadership and decision making, and capacity strengthening including on PSEA

For most agencies this represents CtA Commitments (63%, 5/8)

Good Practice: Two agencies, OCHA and UNHCR, have targeted commitments / benchmarks in the areas of participation and decision making



Most agencies made **other WLO commitments**

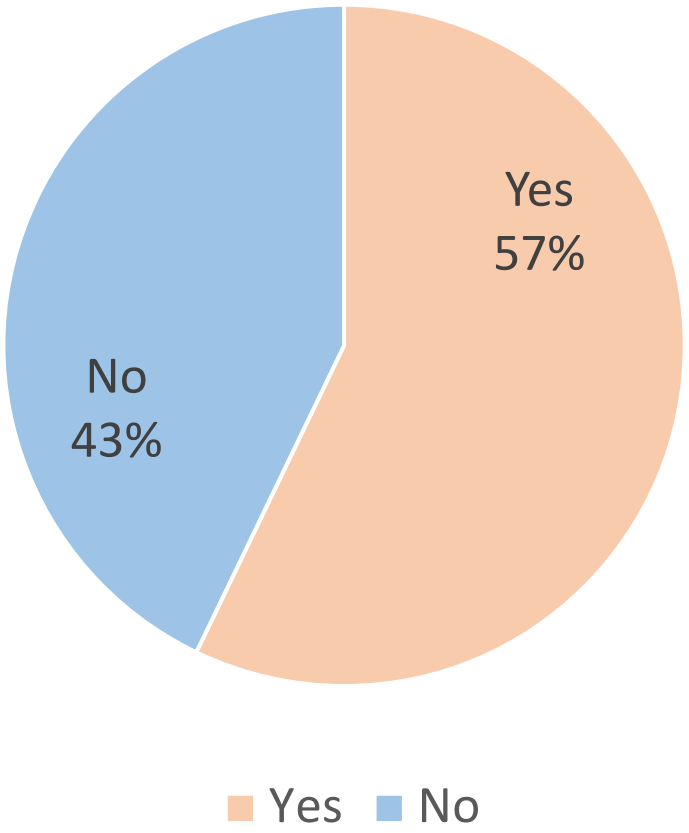
'Soft-touch' approaches **to prioritizing** WLOs
POLICIES/PROCEDURES/ SELECTION CRITERIA

No agency has a corporate policy / selection criteria (i.e., weighting) in place which formally preferences WLOs

Several agencies have released guidance or have systems which identify WLOs (57%, 4/7), yet these are 'soft-touch' approaches

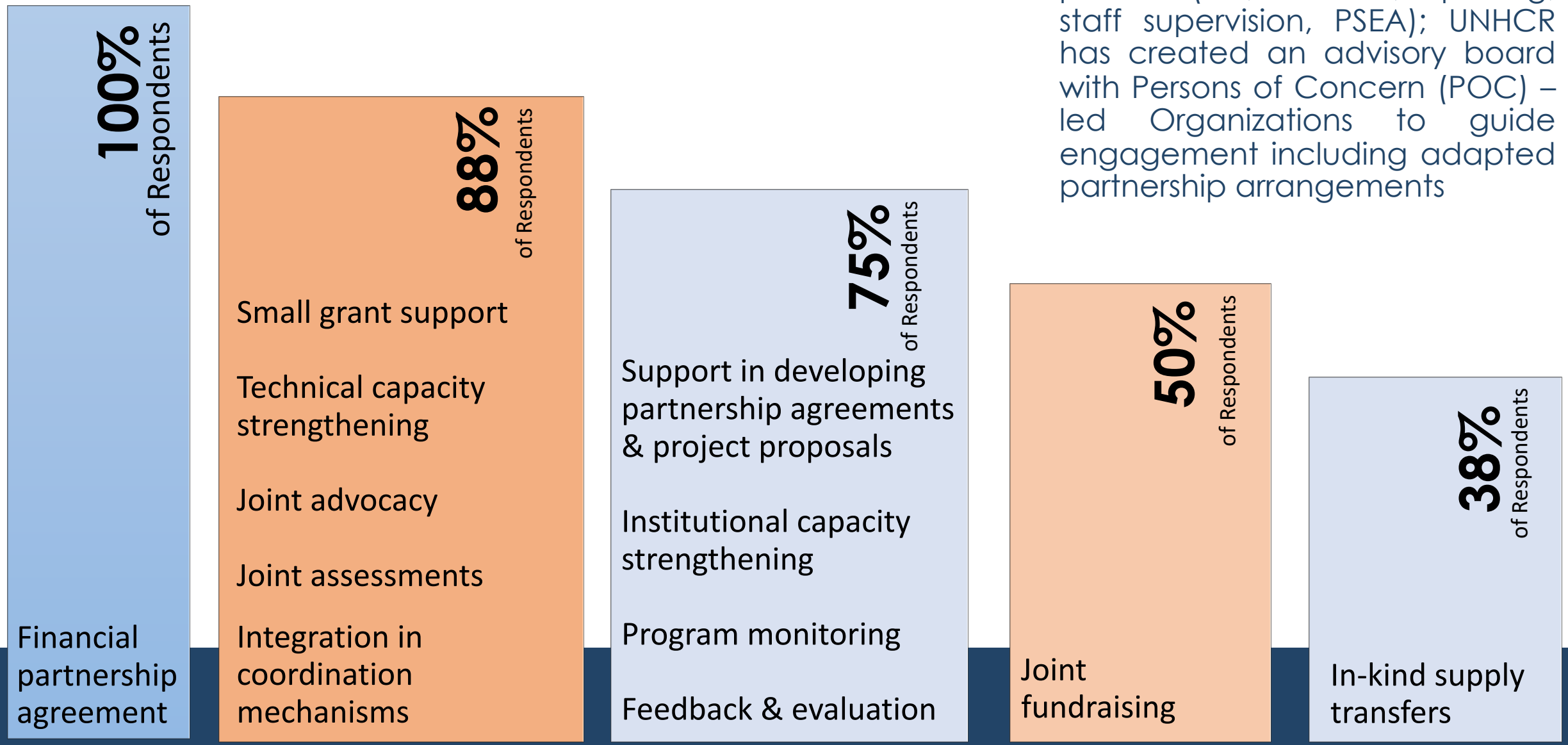
Good Practices: UNFPA released a guidance note on WLO engagement including a checklist, OCHA's Gender Contact Group advises pooled funds policy to support WLOs.

Noting: OCHA has committed 30% of CERF funding for GBV (see slide 5), UN Women was excluded from this calculation as all funding goes to Women's rights / WLOs



ENGAGING WLOs THROUGH…

Good Practices: IOM strengthens administrative capacity of partners (i.e., financial, reporting, staff supervision, PSEA); UNHCR has created an advisory board with Persons of Concern (POC) – led Organizations to guide engagement including adapted partnership arrangements

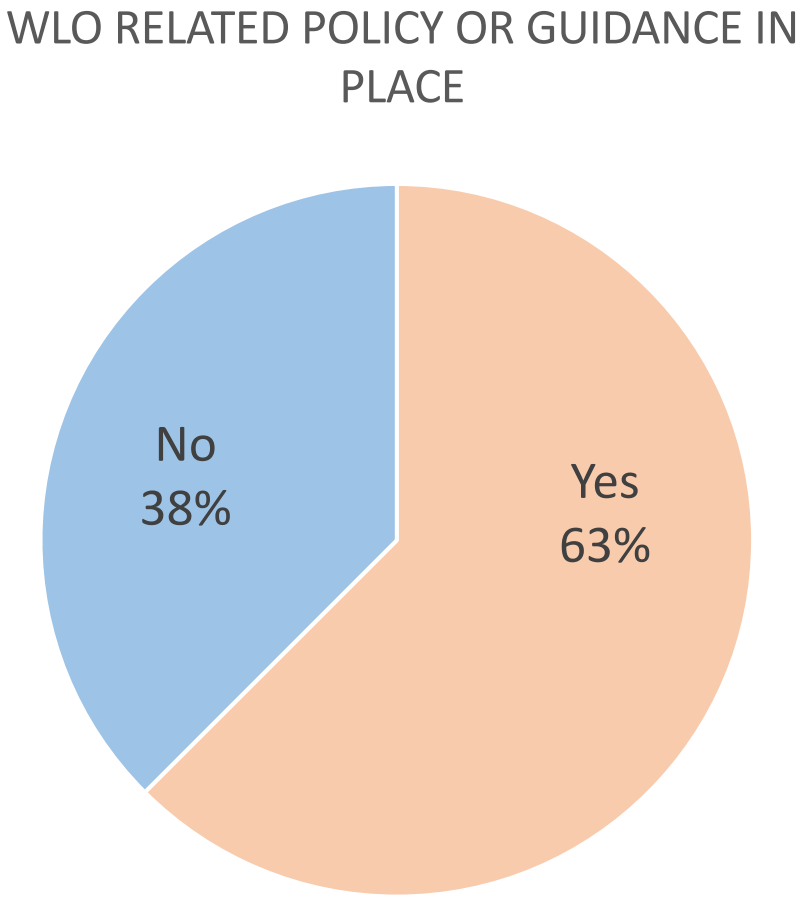


Most partners have / develop **guidance** to strengthen WLO partnerships

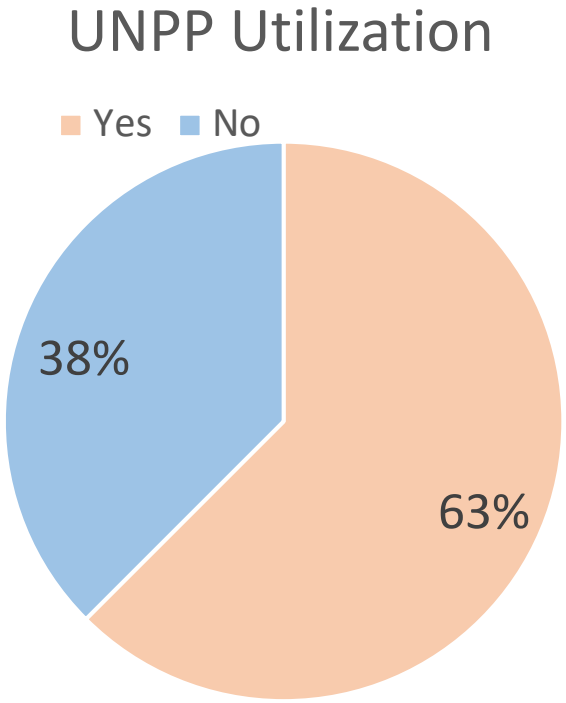
Currently 3 agencies (37%) have WLO related policy or guidance in place (UN Women, OCHA, UNFPA)

Four agencies (50%) have studies underway and/or drafting guidance

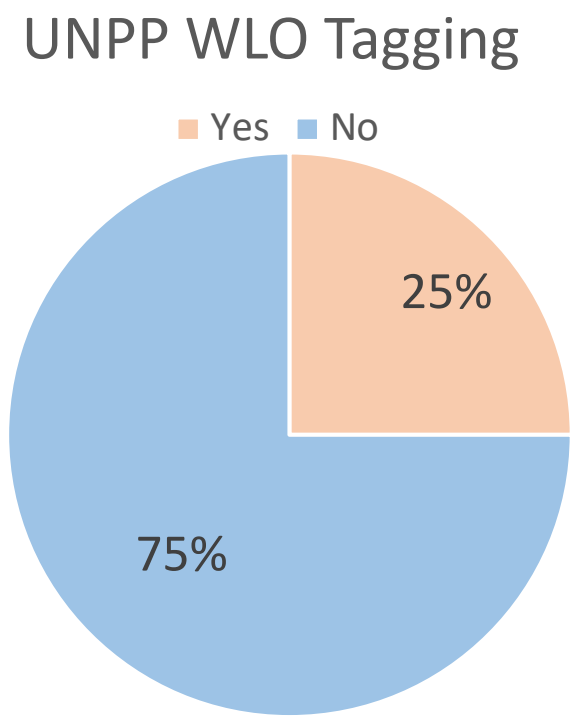
Good Practices: Inclusion of WLO in the global governance structure of the GBV AoR is currently under review; agencies conducting studies to draft guidance on improved WLO engagement (UNHCR, ELRHA); UNFPA mapping of WLOs at country level; UNICEF developing a partner assessment tool.



More than half use the **UNITED NATIONS PARTNER PORTAL** (UNPP)



Five agencies (63%) are using the UNPP



Only 2 agencies (25%) will track WLO funding through the UNPP

This is a critical concern as unclear terms and definitions, as well as partnership / financial tracking systems which do not capture WLOs, remain key barriers to expanding support to WLOs

Capacity is developed through partnership systems, grant making and mentoring

All agencies reported supporting technical capacity strengthening, and compliance

Capacity strengthening **may be included** in the programme document as valid programme costs for **most** agencies

Organizational capacity strengthening remains ad-hoc

No agency has a policy / plan with clear support for organization capacity strengthening

Mentoring approaches remain ad-hoc at the country office level

No agency has a policy/programme which supports this in a formal or standardized manner

Good Practices: UNFPA has a grant scheme to strengthen the capacity of non-implementing partners (up to $30,000 USD); Elhra and UNHCR have innovation funds targeting WLOs and is in the process of developing a grant scheme; GBV AoR REGA provide coaching for co-coordination roles

Barriers for partnering with WLOs: Systems, funding requirements, capacity, external factors

# 1 Internal systems (15)*	#2 Funding / Donor Requirements (7)	#3 WLO Capacity (7)	#4 External Environmental Factors in Country (5)
Administrative impediments	Funding not available / lack of funding for WLO capacity strengthening	Limited operational capacity	Political positioning - WLO aligned (real or perceived) with party to conflict
Inflexible partnership agreements	Donor driven funding / donor requirements	Not strongest technical partner	Patriarchal norms / discrimination against women and WLOs

** Note on qualitative coding: This figure indicates the number of times a concept was mentioned (count)*

Enabling practices: capacity strengthening, prioritization, inclusion in coordination, gender focus

# 1 Partnership & Capacity Strengthening (14)	#2 Coordination / Leadership Inclusion (7)	#3 Gender Focus (5)	#4 Donors (2)
Capacity strengthening – institutional strengthening, by INGO / REGA / GBV Coords.	Membership in coordination structures and learning	Gender targeted activities /gender transformative approaches	Donor flexibility / deviation of policy and admin procedures
Prioritization of WLOs for partnership (corporate commitment, selection criteria)	WLO inclusion in humanitarian leadership and global fora	Leadership prioritization of gender	Donor accountability (benchmarks and tracking)

** Note on qualitative coding: This figure indicates the number of times a concept was mentioned (count)*

Recommendations: improve systems, funding flexibility, inclusion in coordination, define & track

# 1 Partnership / Capacity Strengthening / Funding (16)	#2 Coordination / Visibility (6)	#3 Donors (3)	#4 Defining and Tracking WLOs (3)
Reduced partnership barriers, improved IP agreements & capacity strengthening	Visibility and inclusion in coordination / response	Donor agreements and targets (accountability)	Clear definitions, beyond self-identification (validation)
Long term flexible funding	COP connections / WLO good practice sharing	Increased flexibility	WLO tracking and targets (participation, funding)

** Note on qualitative coding: This figure indicates the number of times a concept was mentioned (count)*